

Thank you, Chairman,

First of all, I would like to reiterate my deep appreciation to the Indonesian and Australian teams for their hospitality in this impressive venue and for their contributions to a very interesting agenda. I would also like to thank the Brazilian team for the detailed update on the Iguazu Ministerial and for inviting us to delve deeper. Of course, I must not forget the excellent work of the whole Secretariat, under the fantastic leadership of Eleanor, who made these three days run so smoothly. Many thanks from the Spanish delegation.

During these three days of intense agenda, I believe we have successfully drawn a first sketch of the Mission Innovation of the future. We discussed in depth governance, our place in the global ecosystem of the fight against climate change and our relationship with other international organisations to highlight the importance of innovation for the ambitious goals of 2030.

We also discussed each of our seven missions, their main challenges and concerns, the risks we need to remove so that together we can achieve our goals and, most importantly, how seamless collaboration across missions can multiply the impact of efforts and go even further in the development of clean energy. I would like to highlight the role of mission directors and welcome those who have recently joined us.

We also looked at the redesign of our Innovation Platform and discussed a revised proposal for it with very interesting contributions. At this point, I would like to recall Spain's interest in deep and disruptive technologies, the entrepreneurship associated with them, the experimental tools (sandboxes, test beds, living labs) and the role that cities can play as regulatory experimental spaces for the development of technologies for decarbonisation and clean energy.

We also had the opportunity to talk about entrepreneurship and start-ups, how to involve civil society and encourage citizens to see technology and innovation not as a threat but as an opportunity to improve their lives, because it

is very important that we recognise that without citizens it will be very difficult to achieve the goals of the Paris Agreement.

Finally, I would like to thank you all once again for these days of sharing ideas, best practices and solutions for a better future at Mission Innovation.

Thank you,